

SHAREHOLDER COMMITTEE FORWARD WORK PROGRAMME

Date of Meeting	Title	Leader Officer	Decision Maker	Public or Private
March 2026	Reserved Matter: Loan Facility WNHC	Carl Holland – Assistant Director for Finance Other invitees: Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision	Shareholder Committee	Exempt Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
	Mid-year update from WNHC on performance against current Business Plan WNHC 6 monthly governance assurance Report (incl financial, risk, internal audit, etc)	Karl Patterson - Housing Development Manager Other invitees: Directors of Boards incl Duncan Hall/ Company Secretary provision	Shareholder Committee	Open
	Mid-year update from WNPL on performance against current Business Plan WNPL 6 monthly governance assurance Report (incl financial, risk, audit, policy)	Karl Patterson - Housing Development Manager Other invitees: Directors of Boards incl Duncan Hall/ Company Secretary provision	Shareholder Committee	Open
	WNHC Board Membership	Carl Holland – Assistant Director for Finance		Open

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	AWN Board Membership	Carl Holland – Assistant Director for Finance		Open
	Standing item for any Reserved Matters		Shareholder Committee	
July 2026	WNPL Accounts and Report on WNPL Financial Performance during 2024/2025	Carl Holland - Assistant Director for Finance		Public
	Annual Review of Shareholder Committee Terms of Reference	Charlotte Marriott – Corporate Governance Manager	Shareholder Committee	Public
	Status of Alive West Norfolk	Carl Holland – Assistant Director for Finance and Deputy Section 151 Officer	Shareholder Committee	Public
	Standing item for any Reserved Matters			

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30 th September 2026	CANCELLED			
15 th October 2026				
	WNPL Delivery Update on Business Plan for 2026/2027	Karl Patterson - Housing Development Manager	Shareholder Committee	Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
	WNHC Delivery Update on Business Plan for 2026/2027	Karl Patterson - Housing Development Manager	Shareholder Committee	Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
	Update on WNHC Board Membership	Karl Patterson - Housing Development Manager	Shareholder Committee	Public
	Annual Report to Audit Committee on Wholly Owned Companies	Charlotte Marriott – Corporate Governance Manager	Audit Committee	Public

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	Annual Review of Governance Documents for WNHC and WNPL	James Arrandale – Deputy Monitoring Officer	Shareholder Committee	Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
14 th December 2026	Reserved Matter: Loan Facility WNPL	Carl Holland – Assistant Director for Finance	Shareholder Committee	Partially Exempt Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
WNHC Annual Governance Assurance Report (incl financial, risk, internal audit, etc)	Charlotte Marriott – Corporate Governance Manager	Shareholder Committee	Public	
WNPL Annual Governance Assurance Report (incl financial, risk, internal audit, etc)	Charlotte Marriott – Corporate Governance Manager	Shareholder Committee	Public	

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February 2027	WNPL Accounts and Report on WNPL Financial Performance during 2025/2026	Carl Holland - Assistant Director for Finance		Public
	WNHC Accounts and Report on WNHC Financial Performance during 2025/2026	Carl Holland - Assistant Director for Finance		Public